

# Quality Merchant Services, Inc. QMS Strategic Card Facility in China



### **Company Profile**

- 1 Company Overview
- Production & Capacity
- 3 Security Management
- 4 Quality Management
- 5 Market Position Cases

#### **Company Overview**

QMS's strategic card facility partner was established in 1993 in China.

Registered capital 33 million US.

HQ in Beijing, 28 subsidiaries & branches across 28 provinces.

GSMA SAS, VISA, MasterCard, CUP, ISO27001, ISO9001&ISO14001, OHSAS18001, certified card manufacturing and personalization plant.

Providing integrated card products from card printing, card manufacturing, embedding and personalization to fulfillment and delivery.

Ranks top one in China for issuing Social Security Cards recent 4 years.

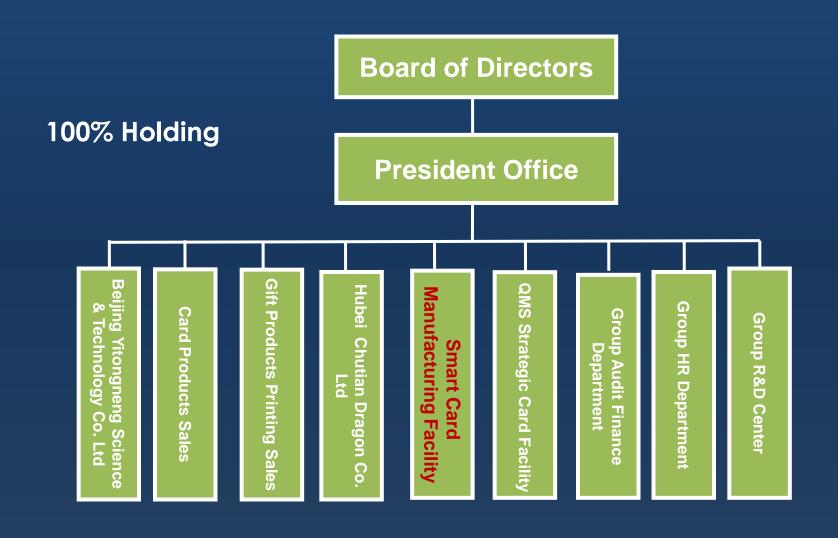
**Getting Gold Ants Certification of China Gold Card Project.** 

2013 Annual sales: 1.1 billion RMB, ranking No.2 in China.

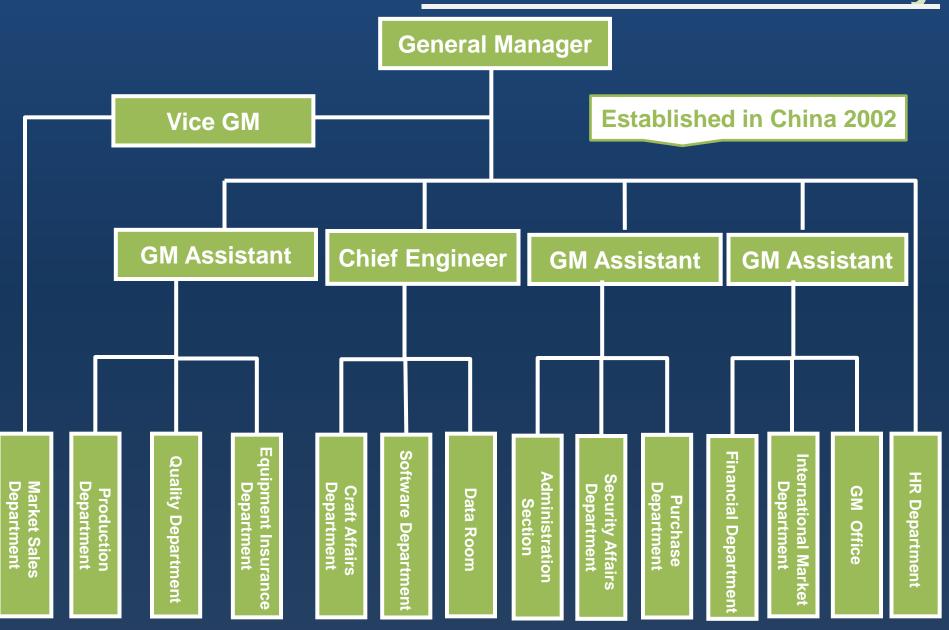
2014 Annual sales: 1.68 billion RMB, ranking No.1 in China.

Covering about 30,000 square meters.

#### **QMS Strategic Card Facility**



#### **Card Facility**



#### **Main Certificates**

2016-8-30

Certificate No: CD-DN-0815

Logo	Description	Logo	Description
UnionPay	China UnionPay certificate Expiry date: 2016-6-17 Product scope: Mag-stripe personalizer /Mag-stripe manufacturer /IC embedder/IC personalizer	ISO14001	ISO 14001 Environment certificate The last updating for the certificate: 2013-5-14
21315	Comply with the international quality level AAAAA  Product scope: IC  Expiry: 2016-10-23	OHSMS18001	OHSAS 18001 certificate Expiry Date: 2016-5-14
MasterCard Worldwide	MC LOA certificate  Product scope: IC card (contact/dual cards)  Approval identifier: CLOA-GCDS140803- 140826(a) /CLOA-GCDS140802-140925(a)  Expiry Date: 2018-8-26/2016-9-25	MasterCard Worldwide	MasterCard certificate product scope: Card manufacturing/Chip embedding/Card personalizing/Card embossing/Card Encoding/Chip personalizing/Card mailing Expiry Date: 2016-4-1
VISA	VISA LOA certificate  Product scope: IC card (contact/dual cards)  Expiry Date: 2016-9-15/2016-11-7  Reference No:LBGCDS2144B/LBGCDS2138	VISA	Visa certificate product scope: Card manufacturer/IC embedder/IC personalizer/IC pre-personalizer/Magnetic stripe personalizer Expiry Date: 2016-1-1
By Royal Charter	ISO 27001:2013  The last updating for the certificate: 2016-9-9	MasterCard Worldwide	CQM certificate product scope: ICC/CB/ICCP/PICC Expiry Date: 2016-3-21
	ISO 9001 Quality certificate	- Security Accreditation	GSMA SAS Certificate Expiry Date:

Expiry Date: 2016-5-14

#### **Number of Staff**

Total Number of Staff :  $\sim 1500$ .

Edu Type	Doctor	Maste r	Bachelor	Junior College	Others	Total	Percent
Manager	2	10	82	8	2	104	6.98%
Sales	0	5	100	35	12	152	10.20%
Designer	1	10	24	23	6	64	4.30%
Developer	3	15	150	75	0	243	16.31%
Production Staff	0	2	120	256	549	927	62.21%
Total	6	42	476	397	569	1490	100.00%

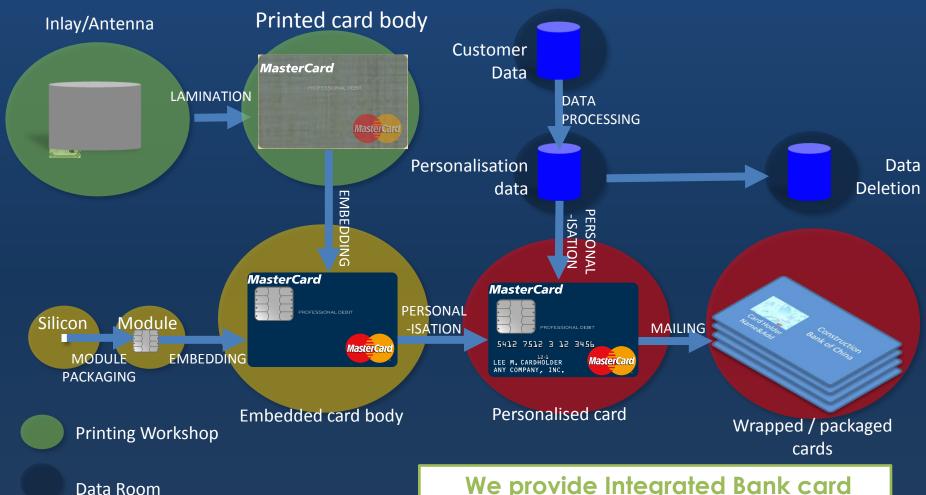
As a branch, the total Number of Staff:

1273 (till 2015.6.19)

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## Bank Card Manufacturing Process Diagram

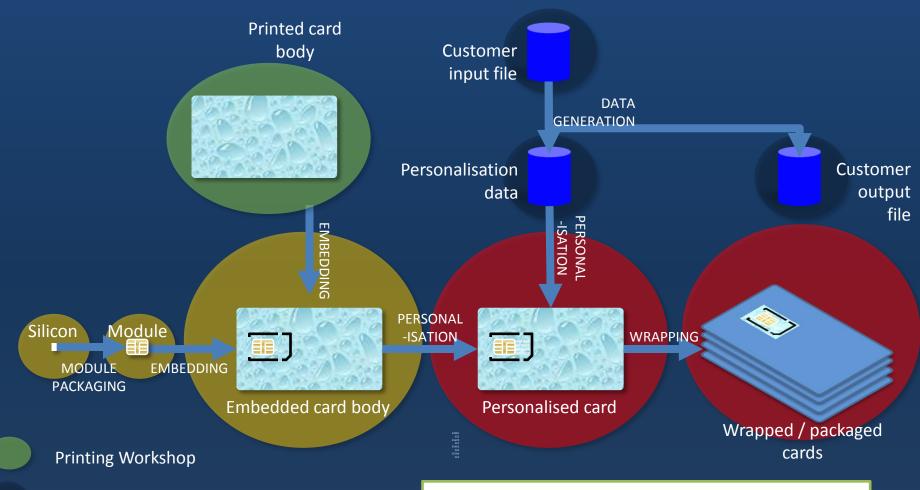


Milling & Embedding Workshop

Personalisation Workshop

We provide Integrated Bank card
Solutions=Artwork
design+Printing+R&D+CB+Embedding+
Data Processing + Pre-perso + Perso +
Packaging/Mailing + Delivery.

# UICC Card Manufacturing Process <u>Diagram</u>



UICC Data Room

**UICC Milling & Embedding Workshop** 

**UICC Personalisation Workshop** 

We provide Integrated UICC card
Solutions=Artwork
design+Printing+R&D+CB+Embedding+
Data Processing + Pre-perso + Perso +
Packaging + Delivery.

### Main Machine

Workshop	Workshop Equipment Name(Example)		Equipment Function(Example)
Printing	Printing Heidelberger Five Colors Printing Machine; CTP		Paste Making/Silk Printing/Offset Printing
Making Card Body  Integration of Laminating Machine  ( Burkle GmbH )		48	Laminating/Punching Machine
Financial Card Workshop Holographic Hot Stamping Machine (KURZ) /Skyline Personalization Machine		28	Hot Stamping Holographic Label or the Signature Strip/Financial Card Personalization
Milling/Embedding	Dual Interface Integration Machine/Butt Welding Machine/Automatic Antenna Placement Machine/Automatic Antenna EmbeddingIntegration Machine (China)	67	Card Body Slot Milling/Embedding
Personalization High Speed Personalization Machine (China)		32	Personalization
Packaging  Automatic Packing Machine/Mounted Magnetic  Machine/ (China Taiwan)		13	Finished Products Packaging

### **Main Machine List**

Workshop	Equipment Qty Name(Example)		Equipment Function(Example)
UICC Milling/Embedding	Automatic High Speed Milling Machine/Automatic High Speed Embedding Machine/Pre-perso Machine (China)	14	UICC Card Body Milling/UICC Card Body Embedding/UICC Pre-perso
UICC Perso	High Speed Personalization Machine (China)	6	UICC Personalization
UICC Packaging	Automatic Packing Machine (China)	6	UICC Finished Products Packaging

#### Capacity





#### **Dual Bank Cards:**

- Embedding600,000 PCS/day
- Perso 3500,000 PCS/day

#### Contact IC bank cards:

• 300,000 PCS/day

#### **Social Security Cards:**

• 400,000 PCS/day

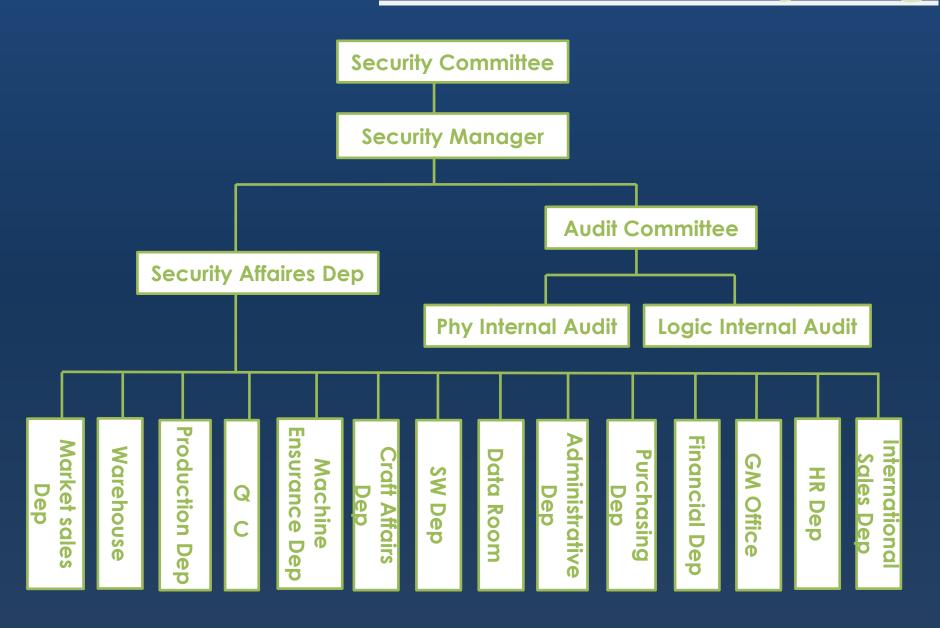
#### **UICC** cards:

• 300,000 PCS/day

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### **Security Org**



#### **Security Responsibility**

#### **Responsibilities of Security Committee**

- The chairman of security committee is GM.
- Formally authorise SM, backup SM, Phy / Logi SM.
- Security Affairs Dep implement and maintain the operation of security management system in compliance with security requirements.

#### **Responsibilities of Audit Committee**

- Ensure correct operation of Security
   Management System by there levels of internal audit.
- Shift monitor level audit each week
- Workshop/dep level audit each month
- Company-wide audit each quarter
- Make company-wide internal reports to Security Committee.



Security Manager Appointment Letter

#### **Employee Security**

### NEW Employee:

- Background checks
   (previous employment survey,
   education level confirmation,
   criminal/credit record check)
- Work Training & Security Training

### ALL Employee:

- Confidentiality Agreement
- Security Training once a year
- Training records are kept (training materials, trainee signature, training tests)
- Termination checklists (e.g. physical /logical access revoked)



Company-Wide Training to learn GSM Standards(1)



Company-Wide Training to learn GSM Standards(2)

#### **Personnel Security:**

Reservation prior to visit

Registration in reception

**Confidentiality Agreement signature** 

Display/Scan valid ID for records

Issuing access card (VIP card)

No camera or mobile phone in HSA

Accompanied by staff always

Recover the VIP cards while leaving

Regular visitor needs to put on records for reference.



### **Physical Security**

#### **CCTV** room installed with:

- Alarm system (IR, duress button, door open alarm) with electronic alarm logs
- CCTV system (24/7 control under 4EP)
- Access control system.

Duress button system connected directly to local Police with quick response in 3 min

Camera images kept for at least 3 months





### **Physical Security**

One-by-one door is to provide personnel access to production area.

Only for employee entrance/exit, not for goods transfer.

Make use of 2 factor authentication

- Access card
- Human weight auto-test (+/- 5KG)

**Anti-pass function** 

Auditable access records on PC.



#### **Physical Protection**



**Infra-red Sensor** 



**Vibration Sensor** 



Fire Door With Door Open Alarm



FW Is Locked By Keys



**CCTV Movement Sensor Access Control** 



**Dual Access Control** 



**Duress Button** 

#### **Vault Door**

Standard bank type vault door.

**Dual combination locks** 

An inner grille under dual control

A vault register to record the date, time in/out, signoff.



#### **Production Security**

Cards transfer: locked trolley 4-Eye principle Storage: Semi-finished embedded products stored in vault/temporary storage room, bad cards temporarily stored in locked box.

100% counting cards since embedding stage until package stage.

Dual control while counting cards.



Good cards Storage/transfer



**Bad cards Storage** 



100% counting cards

### **Audit Trail**

Maintain accurate audit trail for production job activities

Signoff and date at every point of transfer

**Dual control** 

Record movement of card and components

Records kept for 24 months.

### Destruction: Rejects

Rejects collected from workshops, stored in vault, destroyed next morning.

Count rejected cards to validate the rejected records prior destruction

Destruction process always under dual control and adequate CCTV coverage

Never third person being present in the destruction area

Housekeeping after destruction is completed

Destruction records maintained, covering destruction start/end time, destruction person and watchdog signature, etc.

Destruction Record

월달보통. 행동보다가 다 상 해결보호보다 다 Scattraction Sate Start Flac of Scattraction End Flac of Scattra			tion.			
89 64			業基果的 Najora Rind	Bath Bath	80 97	#2 Names
			1.580et big0 1.5/0ep3 1.787mes3			
			1.480e big0 1.5/0q0 1.580ee0			
			1.480xt het0 1.570xp0 1.880xxx0			
			14Bbs hed 10Abg0 138Mm2			
			1.480et big0 1.5/0ap2 1.880ees2			
			1.480xt het 1.540x0 1.890xx0			
			1.480m bed 1.540m2.1.520mm2			
			1.180x15x21.5/0x21.7820x2			
			1.480m he0 1.040a0 1.880am3			
			1.480m bed 1.5/0ap 1.550mm2			
			1.480et berd 1.540ep3 1.889ees3			
			1480s hed 1640sg 1880sm2			
			1.480e 5ep 1.5/0ep 1.580es2			
			1.480xt het0 1.570xp0 1.780tex0			
			14Bbs Set 154bgt 138bsd			
			1.180x15x215/0x21550xx3			
			1.480xt he0 1.040x0 1.780xx0			
			1.480m big 2.15/0q2.1387mm2			
			1.180vi big 2.15nbig 2.58bbig			



Shredder

#### **Network Security**

Production network consisting of data receiving network, data room network, perso workshop network, physical/logical separated by FW.

Data receiving network is connected to data room network with a dedicated firewall; data room network is connected to personalization network with a dedicated firewall.

Designated data receiving PC of data room network and key receiving/processing PC have dedicated and respective access to folders of data receiving server, which however has no access to data centre network and personalization network.

Data processing PC and workshop perso PC only allowed to access database server and designated folder of file server and vice versus is not allowed.

Personalization network has no access to internet.

Internet has no access to data processing network and perso network.

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### Quality Management



#### **Quality Management System covers:**

 GB/T19001—2008; ISO9001:2008; MasterCard Card Quality Management; CUP Quality Management System



#### **IQC Starts From Raw Material Quality Control**

- IC module, mag-stripe, signature panel, hologram, PVC
- Selection of suppliers
- No defective raw material batches into production



#### **PQC**

- Establish clear process quality instruction for each stage.
- Rigorous inspection before moving to next stage



#### OQC \_ Traceability

- Keep audit quality logs from receiving order, producing samples, receiving materials to delivery for each stage each shift
- Tractability for finished products and partly finished products.

#### **Quality Control**

#### Internal quality control management

- Regular quality meeting
- Regular quality internal audit

#### Management review

- Improvements as required.
- Frequency: at least once each year
- Include: customer satisfaction assessment, quality management system assessment, quality policy, quality target, improvements.



#### **Critical quality control points:**

• CB: 100% layout inspection; Hot-stamping: 100% inspection + 5% sample inspection; Milling & embedding: peel strength, resistance to impact, color test; Perso testing: ① 2% sample testing for function and initialization ② 100% personalization testing and 10% sample testing for data matching

### **Testing Devices List**

#### High-tech testing devices for physical testing

SN	Testing machine	Type	SN	Testing machine	Type
1	Microscope	MMC176-526DC	9	Depth tester	543-533DC
2	Standard Light source box		10	Micrometer	$0{\sim}25$ mm
3	refrigerator	BD- 255LTA/100LTB	11	Digital Caliper	0-200mm
4	Bending Tester	HT-W02	12	Peel force tester	SH-200
5	Heat Tester	HT-8247A	13	IC induction frequency tester	AT5006
6	Mag-Tester	Mag-Tester MT3000	14	UV Light	BLB 20w
7	Pre-perso Tester	Silon 2000	15	Mag-Reader	LKE2300-66
8	IC Card Reader	RD600	16	Spectrometer	500 Series

### Testing Software List

Testing SW Type	Testing SW name	Version
Chip Testing	Bank Dual Card Reading Tool (CL)	V1.30
	Bank Dual Card Reading Tool (CT)	V1.31
Initialization Production	Testing key perso card issuing SW	V1.01.dll
Initialization Dynamic Lab	ABC- Initialization	V1.09.dll
	CCB- Initialization	V1.00.dll
Reading CL IC PAN Testing	CL Reading PAN	V1.02
Machine Testing Initialization	NXP General CL Testing	V1.00.dll
Gas Tank Initialization	Gas Tank Initialization SW	V1.7
Testing Mag-stripe encoding SW	Bank Card Testing Mag-stripe Channel Tool	0101
Testing Financial App	Financial Virtual Terminal Offline Mock Transaction	

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### Main Clients: Payment

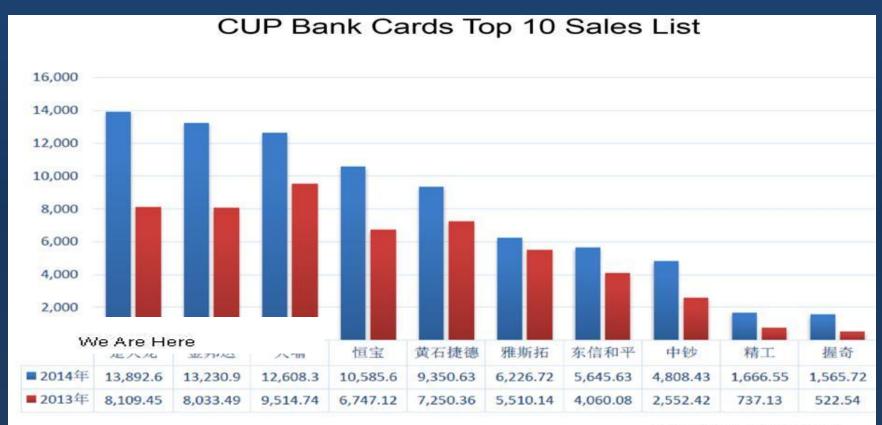


3 of 6 Nationalwide Stateowned banks

#### Main Clients: Telecom/Govt

Projects	Description	Projects	Description
中国移动通信 CHINA MOBILE 多 动 信 息 专 家 China Mobile	M2M card & Scratch card	621467 888888888888888888888888888888888888	<ul> <li>Rank top in sale</li> <li>volume in domestic</li> <li>market recent 4 years.</li> <li>85 projects in total.</li> </ul>
China unicom中国联通	USIM card & scratch card	1 5 R 1 4 1 200000000000000000000000000000000	Citizen card
<b>安康</b> China Telecom	USIM card & scratch card	G MI F	Bus card

#### **Domestic Market Position**



单位Unit:万 (10000pcs)

#### **Oversea Market Penetration**



# Thank You!



**Contact Us** 

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